

Appendix A

Indicative Scrutiny Work Programme 2015/16

DRAFT

(A) Overview and Scrutiny Committee

<p>E1 Projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Final conclusions and recommendations will be considered at scheduled meetings.</p>	
Project	Comments
Joined up enforcement	<p>This could look at a number of issues, including the following:</p> <ul style="list-style-type: none"> - How other boroughs are approaching the issue; - Publicity and communication with residents - How to increase the perception of risk so the people were less likely to offend; - Houses in multiple occupation (HMOs) and licensing; - Anti social behaviour; and - Progress with implementing recommendations of the previous scrutiny exercise on the issue. <p>Following discussion subsequent to Scrutiny Cafe event, it is proposed that this issue should be considered by the Overview and Scrutiny Committee rather than the Environment and Community Safety Scrutiny Panel as the issue is cross cutting in nature. Further scoping to take place during August 2015.</p>
<p>E2 “One-off” Items; These will be dealt with at scheduled meetings of the Committee</p>	
Date of meeting	Items
8 June 2015	- Cabinet Member Q&A – Leader state of the Borough report/ Council Priorities

	<ul style="list-style-type: none"> - Confirmation of memberships and terms of reference of scrutiny bodies - Work Programme development - Delegated Decision -Appointment of LBH reps to JHOSC - Scrutiny Annual Report 2014/15 - Verbal update on scrutiny review projects from 2014/15
27 July 2015	<ul style="list-style-type: none"> - The Council's Performance Assessment - Quarter 4 and end of year 2014/15 - Cabinet Member Q&A – Resources & Culture (Cllr Arthur) - The Council's Financial Outturn 2014/15 - Budget Monitoring 2015/16 Quarter 1 - Implications for scrutiny of the Rotherham report and safeguarding - Confirmation of OSC and Scrutiny Panel Work Programmes - Scrutiny reviews 2014/15
19 October 2015	<ul style="list-style-type: none"> - Cabinet Member Q&A – Economic Development, Social Inclusion and Sustainability (Cllr Goldberg) - Budget Monitoring – Period 5 Review - Priority Performance Update – Q2 - Scoping reports on all scrutiny projects for 2015/16

	<ul style="list-style-type: none"> - Joined up enforcement (subject to further discussion / scoping) <ul style="list-style-type: none"> o Evidence gathering / monitoring of recommendations from a previous scrutiny exercise on the issue
30 November 2015	<ul style="list-style-type: none"> - Cabinet Member Q&A – Leader (Cllr Kober)
17 December 2015	<ul style="list-style-type: none"> - Cabinet Member Q&A – Resources & Culture (Cllr Arthur) - Budget Proposals – Part 1 (Details TBC)
25 January 2016	<ul style="list-style-type: none"> - Cabinet Member Q&A – Economic Development, Social Inclusion and Sustainability (Cllr Goldberg) - Budget Monitoring – Period 8 Review - Priority Performance Update – Q3 - Budget Proposals – Part 2 (Details TBC) - Customer Services Transformation (Corporate Programme Update / Monitoring)
8 March 2016	<ul style="list-style-type: none"> - Scrutiny projects 2015/16 – Approval of final reports - Bedroom Tax Scrutiny Review – Update / Monitoring of Previous Recommendations

OSC Future Items – for further discussion

- Workforce Plan - Corporate Programme Update / Monitoring (Date TBC)
- Business Infrastructure - Corporate Programme Update / Monitoring (Date TBC)

- Social / Financial Inclusion
 - Universal Credit, Welfare Incentives and Reform
 - Link to the item above ref “Bedroom Tax Scrutiny Review – Update / Monitoring of Previous Recommendations”
 - Chair of OSC to meet with the Chief Operating Officer to discuss further
- Equality Impact Assessments
 - How can scrutiny use EqlAs to examine council and partner policy changes, and how can scrutiny mainstream an understanding of equality into its own work, in order to become more effective?
 - For further discussion with the Policy and Strategy Team
- Post-16 Education and Training
- Scrutiny Annual Report 2015/16 (June 2016)
- The Council’s Financial Outturn 2015/16 (July 2016)
- End of Year Priority Performance Report 2015/16 (July 2016)

(B) Adults and Health Scrutiny Panel

B1 Projects; Following consideration by the Adults and Health Scrutiny Panel on 29 June, and discussions between the Panel Chair and officers, it was agreed the suggestions below should be further discussed / scoped by the Panel during August / early September. Once agreed, projects will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as site visits. Final conclusions and recommendations will be considered at scheduled Panel meetings.

Project	Comments
<p>Obesity</p> <p>...cont overleaf</p>	<p>Following feedback from the Adults and Health Scrutiny Panel, it was agreed any input from scrutiny should be carefully scoped to ensure it was manageable and to establish clear questions to be investigated.</p> <p>Following input from the Director of Public Health, feedback from Haringey’s Obesity Conference, and further discussion with the Panel Chair, it’s suggested initial scoping (for further discussion with Scrutiny Panel members) should focus on how scrutiny could support community groups (and families) to change behaviour, fostering interconnections between settings, and on issues associated with social value.</p> <p>This might include looking at the support provided to schools to provide lunch clubs for older people, schools offering volunteering opportunities for older people to support cooking and growing, and cooking skills support for domiciliary care workers. This would also provide an opportunity to look at ‘asset based approaches’ within healthcare. For example, historically the NHS has focussed on a model where the provider is seen as having the solution to a problem that an individual or community needs help with. This can be contrasted with an ‘asset based approach’ which shifts the focus on to how organisations can co-produce interventions that build on the strengths of local assets.</p> <p>As noted above, such a project would need to be carefully scoped, but the suggestions above provide the basis for further discussion with the Panel during August.</p>

Paediatric A&E attendances and admissions	<p>Following the Adults and Health Scrutiny Panel meeting on 29 June it has been confirmed that:</p> <ul style="list-style-type: none"> - “A&E attendances and admissions” will be picked up by the NCL JHOSC at their next meeting in September 2015. - Scrutiny members will have an opportunity to look at these issues as part of the briefing that is being organised by NMUH during August concerning their Quality Account for 2014/15. <p>With this in mind, and bearing in mind similar issues are faced by Enfield, it is suggested any additional scrutiny work by Haringey should only be considered after the September NCL JHOSC meeting if appropriate.</p>
Loneliness and isolation	<p>On 29 June the Adults and Health Scrutiny Panel discussed a number of suggestions in relation to loneliness and isolation. Following further discussions, with the Panel Chair and officers, it’s suggested that the panel carries out a “<i>deep dive</i>” on Neighbourhood Connects towards the end of 2015/16 to ensure it is delivering agreed objectives / tackling issues associated with isolation and loneliness across the borough.</p>
<p>B2 “One-off” Items; These will be dealt with at scheduled meetings of the Panel.</p>	
Date of meeting	Items
17 September 2015	<ul style="list-style-type: none"> - Scoping report(s) concerning scrutiny projects for 2015/16 - Care Quality Commission (CQC) Inspection Programme (CQC to attend) - Quality Assurance Update Report <ul style="list-style-type: none"> o To include information on roles and responsibilities (“how it all links together”), key milestones moving forward in relation to activities / key reports etc for 2015/16 and beyond - Health and Social Care Integration

	<ul style="list-style-type: none"> ○ Corporate Programme Update / Monitoring ○ With a focus on the Better Care Fund
Late October 2015 (TBC)	<ul style="list-style-type: none"> - The consultation and co-production process for proposed changes to adult care services <ul style="list-style-type: none"> ○ To look at how the process was conducted - Mental Health and Wellbeing Updates <ul style="list-style-type: none"> ○ Monitoring of actions outlined in the Joint Mental Health and Wellbeing Framework ○ Monitoring recommendations made by the Transition from Child to Adult Mental Health Service Scrutiny Project ○ Associated issues to be considered as part of the agenda planning process - Premises Task and Finish Group / Access to GPs <ul style="list-style-type: none"> ○ With input from NHS England / local GPs (TBC)
Mid January 2016 (TBC)	<ul style="list-style-type: none"> - Care Act Implementation - LGA Peer Review – <i>“Commissioning for Better Outcomes”</i> <ul style="list-style-type: none"> ○ To focus on issues/actions relating to promoting a sustainable and diverse market place, and older people - Foot Care Update – monitoring of previous recommendations <ul style="list-style-type: none"> ○ For further discussion based on previous scrutiny work in this area - Alcohol and Tobacco <ul style="list-style-type: none"> ○ For further discussion based on priorities outlined in the Health and Wellbeing Strategy

1 March 2016	<ul style="list-style-type: none">- Primary Care Update<ul style="list-style-type: none">o To focus on Co-commissioning, the strategic direction for Primary Care in Haringey, and New Models of Primary Careo Input from GPs (TBC) - Impact / monitoring of changes to adult care services<ul style="list-style-type: none">o Q4 suggested to enable consideration of suitable data / insighto Are services delivering to the required standard and in accordance with the Council's commitments to local residents / service users? - Cabinet Member Q&A – “Review of Year” - Final scrutiny project report(s)
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Other items – for further discussion

- Men's Health Review – from 2011/12 – monitoring of previous recommendations

(C) Environment and Community Safety Scrutiny Panel

<p>C1 Projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Final conclusions and recommendations will be considered at scheduled Panel meetings.</p>	
Project	Comments
Cycling	<ul style="list-style-type: none"> • This will look at what can be done to increase the level of participation in cycling within the borough and assist Haringey in becoming the most cycle friendly borough in London. Part of this work will involve looking at how the issue is approached by boroughs with higher rates of participation. It was also suggested that issues affecting pedestrians should also be looked at as part of this work. • Evidence gathering meetings and activities will be arranged as and when required.
Licensees	<ul style="list-style-type: none"> • This originated with a suggestion made by the Police Borough Commander for Haringey as part of discussions on the community safety element of Panel's workplan and specifically the issue of violent crime. It has been noted that a significant proportion of violent crime is linked to drinking. It was felt that better links between community safety partners and licensees might assist in addressing this and proposed that meetings between the Panel, the Police and groups of licensees across the borough be arranged to address this issue. Recommendations to the Community Safety Partnership will be made in response to particular issues that came to light. • Three meetings with licensees in different parts of the borough have been proposed - Hornsey, Wood Green and Tottenham. The Police have agreed to assist with the setting up of these, which are likely to take place in the early autumn. Following these meetings, it is proposed that the Panel consider the outcomes at a Panel meeting and recommendations to the Community Safety Partnership.

C2 “One-off” Items; These will be dealt with at scheduled meetings of the Panel.

Date of meeting	Items
17 September 2015	<ul style="list-style-type: none">- Cabinet Member Q&A; Environment- Reducing waste: Action to change behaviour to reduce the amount of waste requiring disposal, including the balance between enforcement and encouragement. To include reference to approaches followed in other boroughs.- Update on progress; Scrutiny of Waste and Recycling Parts I and II: New waste and recycling system and further policy options to increase recycling.- Parks: Facilities within parks, performance, events and asset management.- Scoping reports on cycling and licensees projects.
Late November 2015 (TBC)	<ul style="list-style-type: none">- Cabinet Member Q&A; Communities- Community Safety Partnership; To include latest crime statistics. Other potential issues:<ul style="list-style-type: none">➤ Violent crime;➤ Prevention of violent extremism;➤ The Neighbourhood Policing Model; and➤ Community engagement.- Licensees; Report back on evidence received/making of recommendations and conclusions.

January 2016 (TBC)	<ul style="list-style-type: none">- Cabinet Member Q&A; Environment- Waste, recycling and street cleansing data- Cycling project; Agreement of conclusions and recommendations.- Licensees; Approval of final report- Update on progress: Interim scrutiny report on strategic parking issues ahead of the Tottenham Hotspur redevelopment.- Access to waterways.
1 March 2016	<ul style="list-style-type: none">- Cabinet Member Q&A s; Communities- Violence Against Women and Girls. Under reporting and how this might be addressed. To include reference to work in other London boroughs.- Cycling project – Approval of final report.

(D) Children and Young People’s Scrutiny Panel

<p>D1 Projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Final conclusions and recommendations will be considered at scheduled Panel meetings.</p>	
Project	Comments
<p>Youth Transition (outstanding from last year)</p>	<ul style="list-style-type: none"> • This work has focussed on young people between the ages of 12 and 14 who may be at risk of becoming a NEET and interventions that could be made to address this effectively. The Panel felt that, before it was in a position to make recommendations, further work was required. It is proposed that this consists of; <ul style="list-style-type: none"> ➤ Evidence from two local schools on how they provide impartial advice and guidance for young people; ➤ Comparisons with support provided in demographically similar London boroughs; and ➤ Evidence from officers on progress with relevant recommendations within the post 16 review as well as on other work currently taking place. • Following completion of the above, conclusions and recommendations will be drafted. It is proposed that this piece of work concludes in October.
<p>Early years</p>	<ul style="list-style-type: none"> • It is suggested that this could capture: <ul style="list-style-type: none"> (i). The effectiveness of key partnerships and commissioning arrangements that are being put in place to target the improvement of 0-5 year’s outcomes; (ii). Improving the outcomes and quality of early year settings– including childcare providers, childminders, Children’s Centres, support for parents, schools with nursery places; (iii). Whole early years system capacity and accessibility/take-up – particularly in light of the planned extension of free entitlement childcare places for 3-4 year olds to 30 hours

	<ul style="list-style-type: none"> • It is proposed that this project begin its work on the conclusion of the Youth Transition project. • The work could include consideration of the first few months of the Council taking on public health commissioning roles for the 0-5 years, which will need to be scheduled for early in the new year. In addition, the new early years services emerging from the restructured Children’s Centres could be looked at in detail as well as the initial plans the Council is drawing up to ensure system capacity for the expansion of childcare free entitlement to 30 hours.
<p>‘Early Help’ for children and young people</p>	<ul style="list-style-type: none"> • It is proposed that this focus on: <ul style="list-style-type: none"> (i). The effectiveness of the full range of early help and ‘diversion’ interventions/pathways which are being put in place across the borough (including Council run and partner services); (ii). Strengthening the role of the family in ‘early help’; (iii). The range of settings where early help is being delivered from – what is the take-up and how accessible are these settings in practice for service users? (iv). How additional investment and the shifts in resources to supporting an early help approach in Haringey is being spent; (v). The effectiveness of partnership working in this area, and whether common frameworks and metrics to assess risk and outcomes are being set up and utilised between partner agencies; (vi). Progress on the Haringey 54,000 transformational change programme for Children and Young People’s Services. • This work will begin on the conclusion of the Early Years project.

D2 “One-off” Items; These will be dealt with at scheduled meetings of the Panel.

Date of meeting	Items
8 October 2015	<ul style="list-style-type: none">• Cabinet Member Q&A• School places: Potential areas for consideration;<ul style="list-style-type: none">(i) Capacity building for school places in areas within the borough which are earmarked for regeneration and new housing;(ii) Projected changes to trends in volume of new school starters in years ahead and what this means for capacity planning;• Child Obesity; Update on progress, particularly focused on the effectiveness of the Healthy Schools Programme and the role of schools in the agenda.• Youth Transition Project; Conclusions and recommendations.• Early Years Project; Agreement of draft scope and terms of reference.
Late November 2015 (TBC)	<ul style="list-style-type: none">• Cabinet Member Q&A• Foster carers and adoption: Potential areas;<ul style="list-style-type: none">(i). The recruitment of in-house foster carers;(ii). Gaps in the budget for foster care and adoption, arising from legacy cases of 13-17 year olds who have remained in care for 3-4 years;(iii). Planned reforms under the Education & Adoption Bill going through Parliament, which will require a more

	<p>regional approach to adoption services</p> <ul style="list-style-type: none"> ➤ This would need to be co-ordinated with reference to the Corporate Parenting Advisory Committee (CPAC) to ensure that there is no duplication. The OSC has a role in considering any findings and recommendations which CPAC produces, plus may want to cover any gaps. <ul style="list-style-type: none"> • Child Safeguarding, and preventing violence against the child: The Local Safeguarding Children’s Board (LSCB) have plans for the next 12 months to assess and scrutinise the following; <ul style="list-style-type: none"> (i). The voice of the child in decisions affecting them; (ii). Neglect; (iii). Hard to reach groups; (iv). An audit of the child’s journey from the “front door” to services onwards. <ul style="list-style-type: none"> ➤ It is proposed that the OSC consider the LSCB’s findings on each of these topics, and work closely together. ➤ It was also proposed at the Scrutiny Cafe that the OSC keep track on the lessons learned and those emerging from the Rotherham scandal and how this is relevant for Haringey’s work. The main O&S Committee will be considering this issue in the first instance. ➤ Child Sexual Exploitation has been a major agenda which the Council has led on and it was suggested that the OSC could consider requesting a short update on progress later in the year.
3 March 2016	<ul style="list-style-type: none"> • Cabinet Member Q&A • Educational Attainment Performance for different groups – including children with SENDs. Data on performance broken down into different groups, which would include children with SENDs, as well as ethnicity, age, household income etc • Early Years Project; Conclusions and recommendations.

(E) Housing and Regeneration Scrutiny Panel

<p>E1 Projects; These will be dealt with through a combination of specific evidence gathering meetings that will be arranged as and when required and other activities, such as visits. Final conclusions and recommendations will be considered at scheduled Panel meetings.</p>	
Project	Comments
Community Infrastructure levy	<ul style="list-style-type: none"> • S106 monies are reducing and new monies will come on-stream via the Community Infrastructure Levy • A certain proportion of this money will be made available for community/ local neighbourhood schemes - 25% if there is a Neighbourhood Forum or 10% otherwise. • At present there is no agreed decision making structure or systems to support such future allocations? • The project will seek to assist the Council in identifying: <ul style="list-style-type: none"> ➤ What CIL allocation systems are used at other LA's to inform local policy and practice; ➤ How best should the Council use CIL monies, in particular, as an enabling fund to secure larger regeneration resources? • This will be a <u>'scrutiny in a day'</u> event where key stakeholders (planning officers, other Local Authorities, field experts and local community representatives) will be invited to give evidence at a dedicated conference style event.
Housing Viability Assessments	<ul style="list-style-type: none"> • Housing Viability Assessments (HVA) are a key part of the housing development process, particularly in relation to the provision of affordable housing; • Viability assessments centre on the ability of the developer to fund affordable housing through the agreed planning scheme • HVAs however are however complex and opaque which inhibits the Councils from meaningfully assessing these or influence such outcomes • The project will seek to assess how other local authorities (Greenwich & Islington) tackle this issue, and assess what response have been provided by London Councils and the GLA • It is hoped that the project will inform policy and practice and support the Planning Committee in assessing HVA in

	<p>the future</p> <ul style="list-style-type: none"> This will be a <u>'scrutiny in a day'</u> event where key stakeholders (planning officers, other Local Authorities, field experts and local community representatives) will be invited to give evidence at a dedicated conference style event.
<p>E2 "One-off" Items; These will be dealt with at scheduled meetings of the Panel.</p>	
Date of meeting	Items
8 October 2015	<ul style="list-style-type: none"> Cabinet Member Q&A - Planning (TBC) Scoping reports panel projects for: a) Community Infrastructure Levy b) Housing Viability Assessments c) priority 5 Haringey Housing Strategy Homelessness -report back from site visit to APEX House and Housing Options Team
Late November 2015 (TBC)	<ul style="list-style-type: none"> Cabinet Member Q&A - Housing & Regeneration (TBC) Tottenham Regeneration Project - Monitoring Corporate Programmes – (TBC) Housing Unification and Improvement Programme - Monitoring Corporate Programmes – (TBC) Report of Community infrastructure Levy scrutiny project
Late January 2016 (TBC)	<ul style="list-style-type: none"> Cabinet Member Q&A - Planning (TBC) Community Engagement with Planning - monitoring implementation previous scrutiny review (TBC) Improving quality of Private rented Sector -update on implementation of selective licensing Report of Housing Viability scrutiny project
3 March 2016	<ul style="list-style-type: none"> Cabinet Member Q&A - Housing & Regeneration (TBC) Panel reflection on years work/ future work programme

...cont overleaf

To discuss and arrange:

- Homelessness - the panel will visit APEX house and Housing Options team;
- Housing Strategy – this is due for consultation over the summer. It is anticipated that a number of sub-strategies will fall-out of this overarching strategy which may benefit from pre-decision scrutiny;
- Older peoples Housing – to assess how older people wishing to downsize are supported, assess housing related support for older people, work of Homes for Haringey;
- Support for businesses in local development plans, local high streets (further to discussions with Cabinet Member and Cabinet Adviser)